

# Formulas for Success

A.G. EDWARDS, INC. IS A HOLDING COMPANY WHOSE SUBSIDIARIES PROVIDE SECURITIES AND COMMODITIES BROKERAGE, INVESTMENT BANKING, TRUST, ASSET MANAGEMENT, RETIREMENT AND FINANCIAL PLANNING, AND INSURANCE PRODUCTS AND SERVICES. A.G. EDWARDS AND ITS AFFILIATES ENCOMPASS NEARLY 6,900 FINANCIAL CONSULTANTS WITH MORE THAN 700 OFFICES NATIONWIDE AND TWO EUROPEAN LOCATIONS IN LONDON, ENGLAND, AND GENEVA, SWITZERLAND. ITS PRINCIPAL SUBSIDIARY, A.G. EDWARDS & SONS, INC., PROVIDES A FULL RANGE OF FINANCIAL PRODUCTS AND SERVICES TO INDIVIDUAL AND INSTITUTIONAL INVESTORS. THE FIRM ALSO OFFERS INVESTMENT BANKING SERVICES TO CORPORATE, GOVERNMENTAL AND MUNICIPAL CLIENTS THROUGH 13 REGIONAL OFFICES AND ITS ST. LOUIS HEADQUARTERS.

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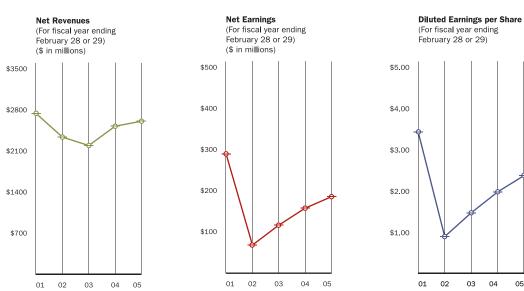
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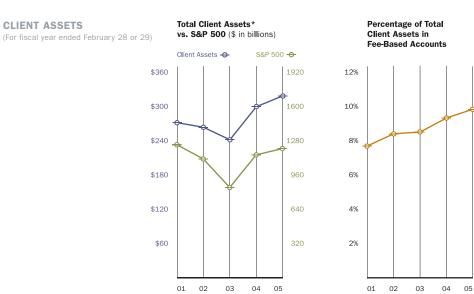
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(For fiscal year ended February 28 or 29)

A.G. EDWARDS, INC.

(In thousands, except per share data and other data)		2005	2004	2003	2002	2001
OPERATING RESULTS						
Net Revenues	\$	2,607,681	\$ 2,522,817	\$ 2,214,352	\$ 2,352,386	\$ 2,752,940
Net Earnings	\$	186,474	\$ 159,485	\$ 118,828	\$ 71,501	\$ 287,477
Net Earnings as a Percent of Net Revenues		7.2%	6.3%	5.4%	3.0%	10.4%
Return on Average Equity		10.5%	9.2%	7.1%	4.4%	17.2%
PER SHARE DATA	Т					
Earnings						
Diluted	\$	2.37	\$ 1.97	\$ 1.46	\$ 0.88	\$ 3.43
Basic	\$	2.39	\$ 1.99	\$ 1.48	\$ 0.89	\$ 3.50
Cash Dividends	\$	0.64	\$ 0.64	\$ 0.64	\$ 0.64	\$ 0.64
Book Value	\$	23.21	\$ 22.08	\$ 20.92	\$ 20.42	\$ 20.29
FINANCIAL CONDITION	Т					
Stockholders' Equity	\$	1,787,691	\$ 1,778,319	\$ 1,688,537	\$ 1,647,796	\$ 1,626,344
Total Assets	\$	4,687,797	\$ 4,436,085	\$ 3,980,094	\$ 4,187,170	\$ 4,859,984
OTHER DATA	Т					
Full-Time Employees		15,390	15,931	16,181	16,791	17,086
Financial Consultants		6,890	6,980	7,222	7,384	7,073
Locations		721	710	709	705	696





<sup>\*</sup>Total Client Assets have been adjusted to include those assets acquired through A.G. Edwards that are held by other organizations.

# TO OUR SHAREHOLDERS. CLIENTS AND ASSOCIATES

In my 30 years with A.G. Edwards, I cannot remember a busier or more exciting time for our firm. Financially, our earnings continued to improve, even with less-than-robust financial markets. Our net earnings for fiscal 2005 were 17 percent higher than in fiscal 2004, growing to \$186 million, or \$2.37 per diluted share. Within these overall results, there are two specific areas I would like to highlight:

- On the revenue side, our asset management and service-fee revenues reached a record-high \$919 million in fiscal 2005, a 27 percent increase over last year, making this category the fastest-growing component of our business.
- On the expense side, the revamping of our technology infrastructure is beginning to show results. Our communication and technology expenses dropped for the third straight year, falling from \$295 million in fiscal 2002 to \$242 million in fiscal 2005, the lowest level in four years.

Collectively, these kinds of positive results helped us increase our profit margins and our return on share-holder equity.

As welcome as our improved earnings are, our progress on three major firm initiatives—branding, technology and training—is even more encouraging.

# ■ BRANDING, BUILDING INVESTOR AWARENESS

Early in 2004, we rolled out A.G. Edwards' first-ever, nationwide branding campaign. This was just a first step in our efforts to increase our name recognition and create a better understanding among investors of the qualities that set us apart competitively in the financial services marketplace. We were pleased when unaided investor awareness of A.G. Edwards immediately increased after our initial flight of advertising. Equally important was the support and positive feedback we received from our financial consultants and employees, with the majority expressing confidence that we were headed in the right direction.

This April we rolled out a new nationwide, multimedia campaign that I am very excited about. Our creative approach centers around the "nest egg" theme and how investors can rely on A.G. Edwards to help them care for and build their nest eggs, no matter what the purpose or size. I believe this campaign—and our new "nest egg" approach—conveys our unique client-centered philosophy and positions us to successfully carry our brand into the future.

# ■ TECHNOLOGY, PREPARING FOR OUR FUTURE

In addition to the financial benefits I mentioned earlier, our technology efforts, including our Gateway Initiative, are providing many other advantages. From a structural standpoint, we have significantly fewer—yet more efficient—servers as well as fewer warehouses for data storage. By consolidating and centralizing our data collection



Robert L. Bagby Chairman and Chief Executive Officer

and storage, we can more efficiently and effectively analyze data in ways that we believe can enhance our financial consultants' business.

We also have provided our financial consultants with newer, more efficient workstations. The enhanced capabilities of these workstations help our financial consultants better meet their clients' needs and showcase A.G. Edwards' services.

Undoubtedly, our biggest technology challenge this year was preparing to transition our trade processing to a third-party application service provider. We have devoted significant time and resources to ensuring that this transition is as smooth and seamless as possible for our clients. We look forward to the advantages we will gain from our new trade-processing system.

As we move forward, we plan to constantly improve our capabilities and enhance our client service through ongoing technology initiatives.

# ■ TRAINING, ENHANCING OUR VALUE THROUGH EDUCATION

Having the best-trained, best-educated employees in the industry remains a priority for our firm. In fiscal 2005, we continued our efforts to help financial consultants earn additional professional designations in financial planning, retirement planning and other areas that enhance their ability to advise their clients. As a result, 2,182 of our financial consultants have earned additional professional designations.

A.G. Edwards was also the first full-service brokerage firm to have management, industry and professional development training courses recommended for college credit by the American Council on Education. As a result, A.G. Edwards employees can now earn college credits for taking certain courses offered by the firm.

Based on these and other accomplishments, A.G. Edwards continues to be recognized for our excellence in the field of training. For the fourth consecutive year, A.G. Edwards University was included among the nation's Top 100 Corporate Training Programs by *Training* magazine. In a recently published business book titled "What's Your Corporate IQ?," A.G. Edwards was named one of the "Ten Smartest Companies in America," based in large part on our firm's ongoing investment in training.

# MAINTAINING OUR FOUNDATION OF TRUST

We are proud of what we have accomplished so far through our branding, technology and training initiatives, and we look forward to what the future will bring as we continue our efforts. However, as important as these initiatives are, they do not define who we are as a firm. Our company ethics and our people do that.

For the past 118 years, A.G. Edwards has based its ethical conduct and its success on two guiding principles: the Golden Rule and putting our clients' interests before our own. In the current regulatory environment, where

every transaction is being scrutinized, we believe the ethical foundation of A.G. Edwards is solid. We remain committed to taking whatever steps are necessary to maintain our clients' trust, because trust must be at the heart of everything we do.

# HOLDING OURSELVES ACCOUNTABLE TO OUR CLIENTS. SHAREHOLDERS AND EACH OTHER

Trust is not built on corporate ethics alone; trust also depends on individual and organizational accountability. As employees of A.G. Edwards, we take pride in our reputation, and we hold each other accountable for our actions and our results.

One of the ways we do this is through our new performance-based compensation program, which rewards employees for their effort and results. Each year A.G. Edwards employees establish goals founded on our corporate objectives and then measure their performances based on the achievement of those goals. We believe this program increases accountability at all levels.

A.G. Edwards also continues to dedicate significant resources to addressing an unprecedented number of new regulatory requirements. We are currently in the process of evaluating and, where needed, revising all of our existing policies and procedures to ensure we meet all regulatory requirements as efficiently as possible.

# GROWING OUR COMPANY FOR THE FUTURE

In the coming year, we will continue to pursue the strategic initiatives and accountability efforts discussed here, but we also will be concentrating on growing our business. I believe growth is the key to keeping A.G. Edwards strong, profitable and independent.

Currently our overall number of financial consultants is not where we'd like it to be; however, our data shows that we are improving the quality of our sales force. For example, in fiscal 2001, average client assets per full-time financial consultant was \$38.5 million. In fiscal 2005, that number climbed to \$46.3 million.

We plan to continue working with our branch managers to recruit and retain more high-quality transfer and trainee financial consultants who share our client-first philosophy and can perform in the top half of our sales force. At the same time, we will encourage our financial consultants to add new accounts and build their existing client-asset bases. We also remain interested in growing our branch office network by pursuing retail brokerage acquisitions that make sense, financially and culturally. In addition, we are looking at ways to increase revenues by expanding the services we offer our clients. We will evaluate opportunities such as growing our asset-management capabilities and offering non-purpose loans.

# EXTENDING MY THANKS

Neither our current level of success nor future growth would be possible without the support and hard work of committed employees. I want to thank all of our employees for their loyalty and dedication throughout the year.

I also want to thank all the members of our Board of Directors for their increased personal commitment in helping us address the Sarbanes-Oxley legislation and other regulatory changes required for publicly held companies.

Finally, I offer my thanks to you, our clients and shareholders, for continuing to put your faith in us. Your trust affirms our belief that being "fully invested in our clients" is the way to do business.

ROBERT L. BAGBY

Chairman and Chief Executive Officer

April 15, 2005

# [Management] $\underbrace{initiatives}_{\text{for}}$ SUCCESS

WE HAVE ALWAYS BEEN GUIDED BY THE GOLDEN RULE—TREAT OUR CLIENTS THE WAY WE'D WANT TO BE TREATED. THAT MEANS BEING COMPLETELY DEDICATED TO OUR CLIENTS' LONG-TERM SUCCESS BY WORKING WITH THEM TO DEVELOP PLANS TO ACHIEVE THEIR FINANCIAL GOALS. THAT'S WHAT WE MEAN BY BEING "FULLY INVESTED IN OUR CLIENTS." • AT THE SAME TIME, WE ARE ALSO CONSTANTLY EVALUATING OUR BUSINESS AND REFINING OUR PRACTICES TO ADAPT TO CHANGES WITHIN THE FINANCIAL SERVICES MARKETPLACE. WE ARE DOING SO WITHOUT LOSING SIGHT OF THE PRIMARY DRIVER OF OUR SUCCESS—OUR CLIENTS. • THIS COMMITMENT TO OUR CLIENTS HAS BEEN OUR GUIDING PRINCIPLE THROUGHOUT OUR DISTINGUISHED 118-YEAR HISTORY. IT IS THE BENCHMARK AGAINST WHICH EVERY PRODUCT, SERVICE OR BUSINESS OPPORTUNITY IS MEASURED. THAT'S WHY WE CONTINUE TO STRESS TO OUR EMPLOYEES THE IMPORTANCE OF BEING ACCOUNTABLE—TO EACH OTHER AND TO OUR CLIENTS—WHILE DILIGENTLY WORKING TO IMPLEMENT THREE KEY STRATEGIC INITIATIVES. • OUR EMPHASIS ON ACCOUNTABILITY, ALONG WITH OUR PURSUIT OF THESE INITIATIVES—ENHANCING OUR TRAINING, CREATING BROADER AWARENESS OF A.G. EDWARDS AND STRENGTHENING OUR TECHNOLOGY PLATFORMS—WILL ENSURE OUR LONG-TERM SUCCESS. THAT'S GOOD FOR OUR CLIENTS, GOOD FOR OUR EMPLOYEES AND GOOD FOR OUR SHAREHOLDERS.



MANAGEMENT INITIATIVES FOR OUR FUTURE

# **EDUCATION AND TRAINING**

**ACCOUNTABILITY** 

STEPPING INTO THE SPOTLIGHT

**TECHNOLOGY** 

**PUTTING IT ALL TOGETHER** 

Knowledge is our product. Our clients seek that knowledge along with our guidance each time they call one of our financial consultants. That's why we've made it a corporate priority to have the best-trained and best-educated employees in the industry. After all, what is the value of advice without a solid foundation of knowledge to back it up?

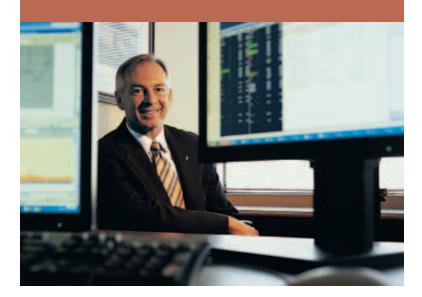
On any given day, many of our employees may be required to explain the premise behind a certain stock recommendation, the basics of asset allocation or a 401(k) distribution process. That's why our employees from Honolulu to London have relied on the training available at A.G. Edwards University.

Whether through classes at our Learning Center in St. Louis, via the firm's intranet or through "Virtual Xchange"—our interactive, online training tool—our employees are encouraged to enhance and broaden their knowledge. Last year alone, each employee received an average of 46.5 hours of training.

A.G. Edwards University offers more than 300 courses that cover not only professional development but also industry and financial planning issues in-depth. In addition, 25 of our training classes were recently reviewed by the American Council of Education and are now eligible for college credit at participating universities nationwide.

We've invested heavily in the training and professional development of all of our employees. Because for us, training is an investment that is measured by the long-term success of our clients.

"SHORTLY AFTER EARNING OUR CERTIFIED FINANCIAL PLANNER™ CERTIFICATION FROM THE COLLEGE FOR FINANCIAL PLANNING, GREG AND I DECIDED TO GET A MASTER OF SCIENCE IN FINANCIAL PLANNING. NOW WE'RE TWO OF JUST 600 PEOPLE IN THE COUNTRY WHO HAVE EARNED THIS DEGREE. WE DID IT BECAUSE OUR CLIENTS' FINANCIAL NEEDS ARE GETTING MORE AND MORE COMPLEX AND WE WANTED TO BE AS PREPARED AS POSSIBLE TO GIVE THEM THE HIGH-QUALITY ADVICE THEY NEED AND DESERVE."—RICHARD ASHCROFT, CFP®, MSFP, SENIOR VICE PRESIDENT—INVESTMENTS, BRANCH MANAGER, MEMORIAL CITY, TX

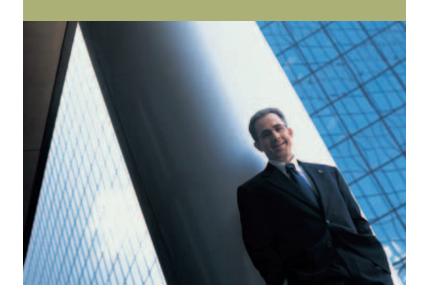


Financial consultants new to the industry complete a rigorous, four-month, four-phase training program that incorporates self-study as well as classroom and group activities. Even senior management gets involved. Chairman Bob Bagby, a former financial consultant and branch manager himself, shares with each class of trainees his tips for success. He also presents his vision for the firm and leads a question-and-answer session that addresses industry trends.

We must be doing something right. After their initial training, our trainees take the Series 7 licensing exam and enjoy a 90 percent pass rate versus an industry average of 66 percent. Passing the Series 7 exam isn't the only thing our new financial consultants are expected to complete before they enter the business. They are also required to earn the Accredited Asset Management Specialist (AAMS®) designation from the College for Financial Planning. This accreditation requires approximately 90 to 100 hours of further study on financial planning topics.

In addition to the AAMS® designation, our financial consultants can pursue other professional designations through A.G. Edwards University and the College for Financial Planning. Currently, some of the designations our financial consultants can earn through A.G. Edwards University include Retirement Planning

"AFTER WE RECEIVED OUR CFP® DESIGNATIONS, RICHARD AND I REALIZED THAT ALL OF THE FINANCIAL CONSULTANTS IN OUR OFFICE WOULD BENEFIT FROM EARNING THIS DESIGNATION AS WELL. SO NOW, WHENEVER WE HIRE SOMEONE, WE SET THAT EXPECTATION UP FRONT. RIGHT NOW, WE HAVE 12 FINANCIAL CONSULTANTS, NINE OF THEM ARE CFPS® AND THREE ARE ABOUT TO COMPLETE THEIR CERTIFICATION. IT'S HARD WORK, BUT EACH OF THEM IS ENTHUSIASTIC ABOUT THE ADDED VALUE IT BRINGS TO SERVING OUR CLIENTS."—GREG EVANS, CFP®, MSFP, MBA, ASSOCIATE VICE PRESIDENT—INVESTMENTS, MEMORIAL CITY, TX



Consultant (RPC) and Estate and Trust Services Consultant (ETSC). These designations provide our financial consultants with a comprehensive understanding of these important topics, while helping them make incremental progress toward earning the CERTIFIED FINANCIAL PLANNER™ designation. It's not just our financial consultants who benefit from our extensive training opportunities and curriculum. Employees throughout the firm—managers, supervisors and branch support personnel—take courses on topics that range from conflict resolution to project management and team building. Securities industry overview classes are also available, along with specialized seminars on our product and service offerings.

Investing in our employees through training enables them to grow professionally, keeps them motivated, and helps make our commitment to having the best-trained and best-educated employees in the financial services industry a reality. Our knowledge and understanding of planning and investing is what our clients seek each time they talk with their financial consultant.

Having well-trained employees ensures that our clients get the superior advice and service they have come to expect from not just our financial consultants but from all of our employees.



MANAGEMENT INITIATIVES FOR OUR FUTURE

**EDUCATION AND TRAINING** 

# **ACCOUNTABILITY**

STEPPING INTO THE SPOTLIGHT

**TECHNOLOGY** 

**PUTTING IT ALL TOGETHER** 

Measurement—it happens every day in the financial services industry. We measure how well the markets perform or how a company's earnings performance stacked up to the previous year. However, we're not the only ones doing the measuring. Every month with the arrival of their account statements, our clients evaluate their portfolios and in the process measure our success as advice givers. Now that's accountability.

So it stands to reason that we are also constantly measuring our own performance as a provider of financial services of value to our clients, as an investment for our shareholders, and as a workplace that engenders employee pride and respect. That's what being accountable means to us. As a provider of financial advice, we have to be accountable. That's because our clients trust us with their financial futures each time they seek our guidance. That's a tremendous amount of responsibility, and we take it very seriously. It's also why we've structured our business to keep our clients at the forefront of everything we do. The fact is we've turned the traditional corporate model upside down. Our Home Office supports our financial consultants, who then focus on serving our clients. That way we all work together toward one common goal—our clients' financial success.

What does this mean for our clients? It means that our financial consultants are free to offer truly objective advice. It also means that each of our clients has a personal financial consultant, who is entrusted to develop a personalized plan that truly makes sense for each client's individual needs.

"I FIRST MET THE GERGELYS IN THE MID 1980S WHEN I WAS JUST STARTING AT A.G. EDWARDS. INITIALLY, I WORKED PRIMARILY WITH MAUREEN, BUT GRADUALLY OUR RELATIONSHIP GREW AS SHE AND MICHAEL GOT TO KNOW ME. I'VE WORKED HARD TO EARN THEIR TRUST BY GIVING THEM OPTIONS AND ANSWERING THEIR QUESTIONS. IN A SENSE, I HAVE TO RE-EARN THAT TRUST EACH TIME I TALK WITH THEM. THAT'S AN OBLIGATION I TAKE VERY SERIOUSLY. DOING WHAT IS RIGHT FOR THE CLIENT—FINANCIALLY AND EMOTIONALLY—IS THE ONLY FORMULA THAT WORKS IN THIS BUSINESS."—SANDRA WOOLDRIDGE, FINANCIAL CONSULTANT, KALAMAZOO, MI (L); MAUREEN GERGELY (R)



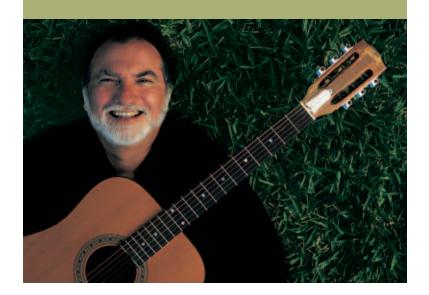
Our financial consultants are committed to maintaining an ongoing relationship with their clients throughout the clients' "investing careers"—when they begin funding their children's education, start saving for retirement and manage their income once they have stopped working.

All of our employees—from our floor brokers at the New York Stock Exchange to our financial consultants in branch offices and the individuals reviewing portfolios in our Home Office—support our client-first mission. They demonstrate that support every day by being accountable to each other, to the firm and—most important—to our clients.

Our clients have to trust our financial consultants to make sound and informed recommendations. We are held accountable for the quality of our advice and service. If we're effective, our client relationships will grow.

So our financial consultants work tirelessly to earn and maintain their clients' trust. They do this by asking questions and listening to their clients' answers. They offer choices and explain them. They work with their clients to develop plans to meet their personalized financial goals and objectives. They do it by treating their clients the way they would want to be treated.

"SANDY NEVER PRESSURES US TO MAKE FINANCIAL DECISIONS—MAUREEN AND I LIKE THAT. INSTEAD, SHE GIVES US CHOICES AND ANSWERS OUR QUESTIONS. MOST IMPORTANTLY, SHE SHARES OUR BUSINESS PHILOSOPHY—DOING WHAT'S RIGHT FOR THE CLIENT. THAT'S AN ATTITUDE THAT STARTS AT THE TOP. DURING A VISIT TO ST. LOUIS I MET WITH BOB BAGBY, THE COMPANY'S CEO, AND HE EMPHASIZED THE SAME APPROACH. HAVING SUCH A SOLID RELATIONSHIP WITH SANDY AND A.G. EDWARDS LEAVES MORE TIME FOR ME TO DO WHAT I LOVE MOST—BEING WITH MY FAMILY, PRACTICING LAW WITH OUR THREE CHILDREN AND EVEN PLAYING MY GUITAR."—MICHAEL GERGELY, J.D., KALAMAZOO, MI



Because we do not have product sales quotas, our financial consultants are free to recommend the investment or service that best meets their clients' needs. This keeps our financial consultants focused on what really matters—the long-term financial success of our clients. To us, that's what being accountable is all about.

Our emphasis on objectivity extends to our Home Office employees as well. Take our 50 stock research analysts for instance. Whether they issue a buy, hold or sell recommendation, our analysts have always been free to tell it like it is. Further, their compensation is based in part on the overall performance of these recommendations. That means our clients—both retail and institutional—gain objective investment insights without hidden agendas. It's a simple approach that works. For example, in 2004 seven of our analysts were named by *The Wall Street Journal* as "Best on the Street" for their stock-picking prowess—fifth-best among the 80 firms surveyed.

Similarly, our investment bankers are evaluated not just on the number of transactions they bring to the firm but also on how well those transactions performed. When we say we're accountable, we mean it.



MANAGEMENT INITIATIVES FOR OUR FUTURE

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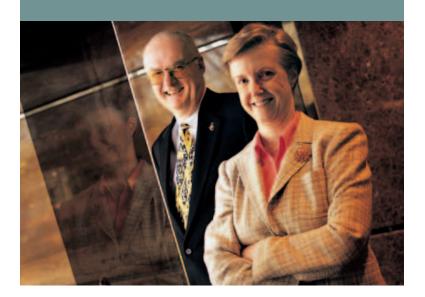
Over the last decade, the financial services marketplace has become more crowded and more competitive. That's why we've placed a priority on strengthening our brand image and communicating with a consistent style and voice to our current and prospective clients, shareholders, and employees. Today, it's a competitive necessity.

We all know that investors today have more choices than ever in the financial services marketplace. Banks and insurance companies now offer many of the products and services previously available only through brokerage firms. Even among the traditional brokerages, there are a host of choices. These range from full-service firms, which offer comprehensive individualized advice, to the "discounters," which charge a fixed price for a quick electronic trade over the Internet. That's why it is more important than ever for us to distinguish ourselves and stand apart from our competition.

In the past, we relied on referrals from our existing clients and a modest amount of local advertising to inform other investors about our unique approach to financial services. This practice served us well over the years but didn't afford us the consistent look and presence that is needed to be competitive today.

We need to be more assertive about communicating our message and doing so in a consistent manner. We need to show more investors the qualities that truly set us apart in the financial services industry. And on February 17, 2004, we began to do just that.

"WE'RE KNOWN FOR PUTTING OUR CLIENTS FIRST. THAT'S WHY I JOINED A.G. EDWARDS 25 YEARS AGO. MY WIFE, JOAN, JOINED ME IN 1988 AND OUR DAUGHTER, AMY, CAME ABOARD AS A FINANCIAL CONSULTANT IN 1997. ALTHOUGH THE INDUSTRY HAS CHANGED, I'M PROUD TO SAY THAT OUR APPROACH TO SERVING OUR CLIENTS HASN'T. THIS IS WHAT'S HELPED A.G. EDWARDS STAY IN BUSINESS FOR 118 YEARS. WITH MORE ADVERTISING, MORE PEOPLE WILL GET A BETTER UNDERSTANDING OF OUR CULTURE, OUR BELIEFS AND OUR STRONG COMMITMENT TO OUR CLIENTS. THAT'S WHAT MAKES US SPECIAL."—MAC MCLENDON, SENIOR VICE PRESIDENT—INVESTMENTS; JOAN MCLENDON, SENIOR REGISTERED FINANCIAL ASSOCIATE, INVERNESS CENTER, AL



Our market research showed that those who know us love us. So, we want more people to know us. We took our first step toward this goal last year when we launched our integrated marketing communications effort nationwide. At that time we introduced a new logo and tag line, "Fully Invested in Our Clients." The logo—a stylized wing and flame—represents the freedom of our financial consultants to serve our clients' best interests and the passion that has driven our firm and its employees for decades.

We also rolled out our first-ever national advertising effort, which used "intelligent wit" to illustrate our core beliefs and create a broader and more uniform understanding of our firm. Using a combination of television, print and online advertising—along with direct mail and a stepped-up public relations presence—we set out to highlight the corporate values that set us apart.

To ensure maximum return on our investment, we've been measuring the results of our branding efforts. Early indications showed we're on the right track. For example, unaided awareness of A.G. Edwards after the initial wave of advertising jumped 50 percent before leveling off at more moderate levels. Traffic to our

"I GREW UP IN THIS BUSINESS. I STARTED COMING TO THE OFFICE AFTER SCHOOL AND ON SATURDAYS TO FILE AND STUFF ENVELOPES—I JUST DID WHATEVER WAS NEEDED. DURING THOSE VISITS I WATCHED AND LISTENED AS MY FATHER WORKED WITH HIS CLIENTS. THAT EXPERIENCE SHOWED ME THE VALUE OF THE GIVE-AND-TAKE BETWEEN A FINANCIAL CONSULTANT AND A CLIENT, AS WELL AS THE IMPORTANCE OF PERSONALIZED SERVICE. NOW, IT'S MY TURN TO SHOW OUR CLIENTS THE VALUE OF THAT RELATIONSHIP. ADVERTISING WILL GENERATE AWARENESS OF OUR CLIENT-FOCUS, BUT IT'S OUR JOB TO BRING THESE QUALITIES TO LIFE FOR OUR CLIENTS."—AMY MCLEVAINE, BRANCH MANAGER, INVERNESS CENTER, AL



corporate Web site also increased, as did the number of investors seeking information from A.G. Edwards.

This year we will continue to rely on intelligent wit to help us improve our name recognition and familiarize investors with the qualities that enable us to provide truly objective advice.

To help us meet these goals, we're also introducing a new creative symbol that is synonymous with saving —the nest egg. We're incorporating this concept in all of our advertising materials to illustrate the importance of investing for the future while emphasizing our superior ability to care for and nurture our clients' nest eggs, regardless of size. Already our new ads can be seen across the country on television, online, and in newspapers and magazines.

We recognize that a successful branding initiative is a long-term effort requiring a 10- to 20-year investment. We believe it's one that will ultimately help us increase our client base, boost our revenues and further solidify our firm's independent status.



MANAGEMENT INITIATIVES FOR OUR FUTURE

**EDUCATION AND TRAINING** 

**ACCOUNTABILITY** 

STEPPING INTO THE SPOTLIGHT

**TECHNOLOGY** 

**PUTTING IT ALL TOGETHER** 

Technology is the backbone of nearly everything we do for our clients—whether we are evaluating the structure of a portfolio or executing and processing a trade. That's why it's vital that our technology infrastructure be not only dependable but also adaptable. Now, more than ever, it's imperative for us to accommodate future industry and regulatory requirements quickly and efficiently.

Through a project known as the "Gateway Initiative," we are transforming our technology infrastructure. We're streamlining our operational systems in order to save paperwork, time and money while also enhancing the quality service our clients have come to expect.

As a major part of the Gateway Initiative, we contracted with a third-party application service provider to provide trade- and account-processing services. This conversion will help us move our trade-processing expenses from a fixed-cost structure to a variable-cost structure, which will help us better align our securities-processing expenses with client activity. We can then devote more financial resources to services that add value to our client relationships—it's a win-win opportunity for our clients and our firm.

In order to support these technology changes, we pursued the most extensive training outreach program in our history. Nearly 1,000 Home Office and branch personnel were designated as conversion coordinators. They received 30 hours of online training and 32 hours of classroom instruction to prepare them for the transition.

"SERVING OUR CLIENTS IN A COMPETENT AND CAPABLE MANNER IS OUR TOP PRIORITY. THAT'S WHY OUR TECHNOLOGY SYSTEMS MUST RUN SMOOTHLY AND SEAMLESSLY. BY MAINTAINING GOOD COMMUNICATIONS WITH OUR OUTSIDE SERVICE PROVIDERS AND WORKING TO STREAMLINE OUR DATA-SHARING SYSTEMS, WE'RE MAKING SURE OUR CLIENTS' ACCOUNT INFORMATION IS UP-TO-DATE AND SECURE IN THE MOST EFFICIENT WAY POSSIBLE. WE'RE ALSO ABLE TO FOCUS OUR INTERNAL TECHNOLOGY RESOURCES ON PROVIDING SERVICES THAT WILL SET US APART."—MICHELE GOODMAN, ASSOCIATE VICE PRESIDENT, MANAGER OF IT SUPPORT SERVICES; VINCE DWYER, ASSOCIATE VICE PRESIDENT & SERVICE MANAGER, IT



Located in each of our branches and in key areas of our Home Office, these coordinators are on the front lines answering questions and troubleshooting any issues that arise. This is just one of many steps we've taken to ensure a seamless transition for our clients.

As part of the conversion, the firm is also centralizing client data to provide improved historical and financial information that lets our financial consultants more easily analyze a client's portfolio. In addition, our financial consultants will now be able to view client account activity immediately, rather than having the information updated overnight.

Streamlining our operations means we can dedicate more IT resources to introducing services and software that support our mission of providing our financial consultants and our clients the tools necessary for their financial success. After all, that's where we really make a difference.

We are also continuing our efforts to introduce new technical tools. We upgraded our industry-leading ClientOne workstation and added several new software programs that bring unprecedented planning and advising services to the desktops of our financial consultants.

"OUR CLIENTS ARE FOCUSED ON PLANNING FOR THEIR RETIREMENT AND ENSURING THEIR FINANCIAL SECURITY. SO WE CONTINUOUSLY ENHANCE EXISTING APPLICATIONS AND ADD NEW TOOLS FOR OUR FINANCIAL CONSULTANTS TO USE AS THEY HELP THEIR CLIENTS PLAN FOR THE FUTURE AND PURSUE A DISCIPLINED APPROACH TO INVESTING. HELPING OUR FINANCIAL CONSULTANTS SEE THE BIG PICTURE OF THEIR CLIENTS' PORTFOLIOS AND OVERALL FINANCIAL SITUATIONS LETS THEM PROVIDE MORE OPTIONS—WHICH LEADS TO THE MOST APPROPRIATE RECOMMENDATIONS."

—CHRIS WHITING, VICE PRESIDENT, MANAGER OF APPLICATION & DATA MANAGEMENT, PRIVATE CLIENT SERVICES



This year we also introduced a new desktop tool to help our financial consultants analyze their clients' goals and financial resources. Known as OnTrack Probability Analysis, the program provides clients with a "percent chance of success" for achieving their financial goals by using 75 years of market history to run 1,000 different scenarios and present a probability of success for each scenario.

This tool offers an alternative method for calculating the future value of a client's portfolio in addition to more traditional analysis. We've also enhanced our portfolio analysis capabilities on our ClientOne workstations. This new program gives our financial consultants additional power to evaluate how a mutual fund, variable annuity, closed-end fund, exchange-traded fund or stock fits within the structure of a client's existing portfolio.

By strengthening the firm's technology infrastructure and adding analysis tools, our financial consultants can continue offering our clients access to a seamless platform of research, reports and information.



MANAGEMENT INITIATIVES FOR OUR FUTURE

**EDUCATION AND TRAINING** 

**ACCOUNTABILITY** 

STEPPING INTO THE SPOTLIGHT

**TECHNOLOGY** 

**PUTTING IT ALL TOGETHER** 

Education. Branding. Technology enhancements. These initiatives are the elements that constitute our formula for success. Any one of these projects would be a significant undertaking for any business, and we're pursuing all of them simultaneously. An ambitious undertaking, yes, but competitively it's the right thing to do. By strengthening each of these areas, we are working to ensure our strong and independent future.

We are pursuing each of these initiatives without losing sight of the commitment that has ensured our success for 118 years—our dedication to our clients. This commitment guides us as we make each and every one of our decisions. Our clients have trusted us to help them achieve their financial goals. And we are accountable to each of them for their success.

When a client establishes a trusting relationship with one of our financial consultants, that client deserves to work with someone who has the backing of a firm that provides superior knowledge and technology resources. Our clients also deserve to work with a firm that has a history of structuring its business around a client-first mission and can communicate that mission clearly and consistently.

"OUR CLIENTS LOOK TO US FOR HONEST ADVICE. WE ARE DEALING WITH THEIR LIFE'S WORK WHEN WE TAKE THEIR COMPANY PUBLIC. THAT WAS THE CASE WITH EAGLE HOSPITALITY PROPERTIES TRUST, A CINCINNATI-BASED HOTEL REIT. WHEN WE HANDLED THEIR IPO, MARKET CONDITIONS WERE CHOPPY AND THE IPO MARKET FOR REITS WAS DIFFICULT. WE LISTENED TO MANAGEMENT'S GOALS AND, USING OUR CAPITAL MARKETS RESOURCES, STRUCTURED A SOLID OFFERING. THAT'S WHAT WE DO BEST—LISTEN TO OUR CLIENTS, GIVE THEM OPTIONS AND PUT IT ALL TOGETHER."—(LTOR) DOUGLAS D. RUBENSTEIN, MANAGING DIRECTOR—INVESTMENT BANKING; WILLIAM BLACKHAM, CEO AND WILLIAM BUTLER, CHAIRMAN, EAGLE HOSPITALITY PROPERTIES TRUST; MICHAEL D. BLUHM, MANAGING DIRECTOR—INVESTMENT BANKING

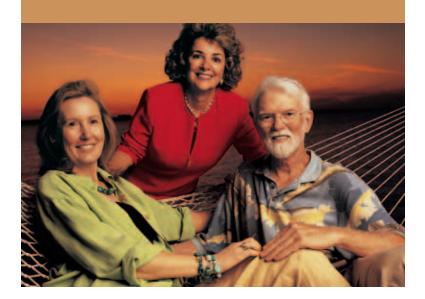


It's with our clients in mind that we're investing in our award-winning training programs, our branding effort and our technology infrastructure. We believe that by putting their best interests at the forefront of everything we do, our employees and our shareholders will also be rewarded.

All of our employees are dedicated to this special mission and demonstrate it every day. Our financial consultants show their commitment to this ideal as they work to establish and maintain trusting relationships with their clients. Our Home Office employees demonstrate it when they answer questions about an IRA or a stock, and our investment bankers exhibit this quality each time they work with a business owner to take a company public.

While thousands of our employees in our branches and in our Home Office work daily to support our clients, they are also constantly exploring and evaluating programs and competitive opportunities. After all, the financial services marketplace will continue to evolve, and we need to evolve with it. That way we can continue delivering to our clients the superior service for which we are known.

"I'VE KNOWN PAULA FOR 30 YEARS. ABOUT 18 YEARS AGO, MY MOTHER NEEDED HELP WITH SOME FINANCIAL PLANNING AND I IMMEDIATELY THOUGHT OF PAULA. SHE SAT DOWN WITH ME AND DEVELOPED A PLAN THAT TOOK CARE OF MY MOTHER'S NEEDS. SHE ALSO ENCOURAGED ME AND MY HUSBAND TO START LOOKING AT OUR LONG-TERM NEEDS. NED RETIRED THIS YEAR AND IS PURSUING HIS DREAM OF ORGANIZING GOLF TOURNAMENTS. I ALSO RETIRED AND AM NOW PURSUING MY JEWELRY-MAKING FULL TIME. WE WOULDN'T HAVE HAD THIS OPPORTUNITY WITHOUT PAULA."—DONNA YARGER (L); NED YARGER (R); PAULA SAVAGE-HARR (CENTER), SENIOR VICE PRESIDENT—INVESTMENTS, MELBOURNE, FL



At the same time, our clients entrust our financial consultants with the responsibility of caring for their nest eggs. Every day they look to our financial consultants for advice on how to pursue their financial goals, which can range from the basic to the complex. When our clients are successful, so are we—whether we're offering advice on which stock to buy, structuring a portfolio or helping develop a comprehensive estate plan. We even get the added satisfaction of watching our clients enjoy the benefits of their hard work as they attend their child's college graduation, retire early or know that a succession plan is in place for their family business.

That's why we're here—to help our clients develop an investing formula that will help them achieve financial success. We're able to keep doing it because our formula for corporate success is so closely aligned with the needs of our clients. We are committed to providing our financial consultants the services and tools that enable them to develop those successful financial formulas for their clients. To us, that's what being fully invested in our clients is all about.

Year Ended	February 28,	February 29,	February 28,	February 28,	February 28,
(In thousands, except per share amounts)	2005	2004	2003	2002	2001
REVENUES					
Commissions:					
Listed securities	\$ 440,680	\$ 448,035	\$ 387,483	\$ 403,921	\$ 482,136
Options	22,274	23,669	23,485	28,453	55,883
Over-the-counter securities	94,478	115,425	70,864	111,065	295,921
Mutual funds	259,179	260,518	201,567	214,339	293,307
Commodities and financial futures	25,536	27,758	19,331	13,289	13,158
Insurance	192,019	205,622	185,249	174,281	184,762
Total	1,034,166	1,081,027	887,979	945,348	1,325,167
Asset management and service fees:					
Distribution fees	498,026	366,735	336,636	377,923	370,193
Fee-based accounts	323,769	246,943	225,888	220,315	214,296
Service fees	97,282	109,708	90,493	79,694	83,625
Total	919,077	723,386	653,017	677,932	668,114
Principal transactions:					
Equities	75,504	79,662	58,436	73,553	114,363
Debt securities	178,395	217,224	252,688	246,131	177,912
Total	253,899	296,886	311,124	319,684	292,275
Investment banking:		,	, -	, -	,
Underwriting fees and selling concessions	174,555	240,094	184,220	186,839	144,725
Management fees	71,067	81,767	66,960	69,590	28,572
Total	245,622	321,861	251,180	256,429	173,297
Interest:					
Margin account balances	107,611	74,662	86,189	150,365	331,980
Securities owned and deposits	21,132	21,470	20,474	23,451	35,027
Total	128,743	96,132	106,663	173,816	367,007
Other	30,288	6,384	10,239	6,592	31,630
Total Revenues	2,611,795	2,525,676	2,220,202	2,379,801	2,857,490
	4,114	2,859	5,850		104,550
Interest expense Net Revenues	2,607,681	2,522,817	2,214,352	27,415 2,352,386	2,752,940
	2,007,001	2,322,017	2,214,332	2,332,360	2,732,940
NON-INTEREST EXPENSES	1 400 154	1.642.000	1 449 100	1 551 000	1 762 027
Compensation and benefits	1,699,156	1,642,999	1,448,199	1,551,898	1,763,037
Communication and technology	241,830	272,047	282,603	295,353	242,530
Occupancy and equipment	151,426	137,617	134,149	133,240	126,594
Marketing and business development	65,682	53,262	45,649	47,434	55,041
Floor brokerage and clearance	21,341	22,495	22,464	21,912	22,957
Other	133,839	149,123	109,854	128,029	87,627
Restructuring	- 2 212 274	2 277 7 42	2 0 12 0 1 0	82,462	2 207 704
Total Non-Interest Expenses	2,313,274	2,277,543	2,042,918	2,260,328	2,297,786
EARNINGS BEFORE INCOME TAXES	294,407	245,274	171,434	92,058	455,154
INCOME TAXES	107,933	85,789	52,606	20,557	167,677
NET EARNINGS	\$ 186,474	\$ 159,485	\$ 118,828	\$ 71,501	\$ 287,477
Per Share Data:					
Diluted Earnings	\$ 2.37	\$ 1.97	\$ 1.46	\$ 0.88	\$ 3.43
Basic Earnings	\$ 2.39	\$ 1.99	\$ 1.48	\$ 0.89	\$ 3.50
Cash Dividends	\$ 0.64	\$ 0.64	\$ 0.64	\$ 0.64	\$ 0.64
Book Value	\$ 23.21	\$ 22.08	\$ 20.92	\$ 20.42	\$ 20.29
Other Data:					
Total Assets	\$ 4,687,797	\$ 4,436,085	\$ 3,980,094	\$ 4,187,170	\$ 4,859,984
Stockholders' Equity	\$ 1,787,691	\$ 1,778,319	\$ 1,688,537	\$ 1,647,796	\$ 1,626,344
Cash Dividends	\$ 49,392	\$ 51,007	\$ 51,034	\$ 51,043	\$ 51,962
Pre-tax Return on Average Equity	16.5%	14.1%	10.3%	5.6%	27.2%
Return on Average Equity	10.5%	9.2%	7.1%	4.4%	17.2%
Net Earnings as a Percent of Net Revenues	7.2%	6.3%	5.4%	3.0%	10.4%
Average Common and Common Equivalent					
Shares Outstanding (Diluted)	78,766	80,990	81,177	81,282	83,925
Average Common Shares Outstanding (Basic)	77,908	80,031	80,133	80,013	82,096
- 1					

(Dollars in thousands, except per share amounts)	February 28,	February 29,
	2000	2004
Cash and cash equivalents	\$ 209,039	\$ 107,565
Cash and government securities, segregated	\$ 207,037	\$ 107,505
under federal and other regulations	392,241	373,726
Securities purchased under agreements to resell	235,540	22,355
Securities borrowed	117,302	106,034
Receivables:	117,502	100,034
Customers, less allowance for doubtful		
accounts of \$8,045 and \$45,593	2,236,170	2,373,007
Brokers and dealers	37,387	13,888
Clearing organizations	1,514	805
	104,605	90,053
Fees, dividends and interest	107,003	90,033
Securities inventory, at fair value: State and municipal	190,150	292,741
Government and agencies	152,532	30,806
Corporate	57,521 337,394	83,103
Investments  Property and application of a set of a commutated.	337,394	298,441
Property and equipment, at cost, net of accumulated	502.076	400.707
depreciation and amortization of \$715,328 and \$639,756	503,976	498,706
Deferred income taxes	60,189	94,191
Other assets	52,237	50,664
	\$ 4,687,797	\$ 4,436,085
LIABILITIES AND STOCKHOLDERS' EQUITY	¢ 17.400	d 20.200
Short-term bank loans	\$ 16,400	\$ 28,300
Checks payable	299,120	257,566
Securities loaned	207,012	231,438
Payables:	740.001	1 127 014
Customers	749,901	1,125,014
Brokers and dealers	655,486	43,448
Clearing organizations	80,252	110,003
Securities sold but not yet purchased, at fair value	36,439	44,908
Employee compensation and related taxes	440,833	440,764
Deferred compensation	223,821	206,734
Income taxes	7,378	13,588
Other liabilities	183,464	156,003
Total Liabilities	2,900,106	2,657,766
Stockholders' Equity:		
Preferred stock, \$25 par value:		
Authorized, 4,000,000 shares, none issued	_	_
Common stock, \$1 par value:		
Authorized, 550,000,000 shares	0.4.40	0
Issued, 96,463,114 shares	96,463	96,463
Additional paid-in capital	295,478	292,699
Retained earnings	2,137,114	2,029,562
	2,529,055	2,418,724
Less: Treasury stock, at cost (19,442,437 and 15,936,194 shares)	741,364	640,405
Total Stockholders' Equity	1,787,691	1,778,319
	\$ 4,687,797	\$ 4,436,085

The condensed consolidated financial statements should be read in conjunction with the A.G. Edwards Annual Report on Form 10-K.

Year Ended (In thousands, except per share amounts)	February 28, 2005	February 29, 2004	February 28, 2003
REVENUES			
Commissions	\$ 1,034,166	\$ 1,081,027	\$ 887,979
Asset management and service fees	919,077	723,386	653,017
Principal transactions	253,899	296,886	311,124
Investment banking	245,622	321,861	251,180
Interest	128,743	96,132	106,663
Other	30,288	6,384	10,239
Total Revenues	2,611,795	2,525,676	2,220,202
Interest expense	4,114	2,859	5,850
Net Revenues	2,607,681	2,522,817	2,214,352
NON-INTEREST EXPENSES			
Compensation and benefits	1,699,156	1,642,999	1,448,199
Communication and technology	241,830	272,047	282,603
Occupancy and equipment	151,426	137,617	134,149
Marketing and business development	65,682	53,262	45,649
Floor brokerage and clearance	21,341	22,495	22,464
Other	133,839	149,123	109,854
Total Non-Interest Expenses	2,313,274	2,277,543	2,042,918
EARNINGS BEFORE INCOME TAXES	294,407	245,274	171,434
INCOME TAXES	107,933	85,789	52,606
NET EARNINGS	\$ 186,474	\$ 159,485	\$ 118,828
EARNINGS PER SHARE:			
Diluted	\$ 2.37	\$ 1.97	\$ 1.46
Basic	\$ 2.39	\$ 1.99	\$ 1.48

The condensed consolidated financial statements should be read in conjunction with the A.G. Edwards Annual Report on Form 10-K.

Year Ended (In thousands)	February 28, 2005	February 29, 2004	February 28, 2003
	2003	2004	2003
CASH FLOWS FROM OPERATING ACTIVITIES:	\$ 186,474	\$ 159,485	\$ 118,828
Net earnings	\$ 186,474	\$ 159,485	\$ 118,828
Noncash and nonoperating items included in earnings:	111 510	127 204	121 002
Depreciation and amortization	111,519	127,296	131,903
Expense of restricted stock awards	33,076	29,384	19,415
Deferred income taxes	34,002	(416)	(315)
(Gain) Loss on investments, net	(21,798)	598	9,193
Allowance for doubtful accounts	(916)	1,274	9,009
(Increase) decrease in operating assets:	(10.515)	(270.012)	(4.0 = 0.3)
Cash and government securities, segregated	(18,515)	(270,012)	(10,793)
Securities purchased under agreements to resell	(213,185)	197,645	(175,177)
Securities borrowed	(11,268)	(28,904)	(8,866)
Receivable from customers	137,753	(313,603)	412,937
Receivable from brokers and dealers	(23,499)	7,304	22,555
Receivable from clearing organizations	(709)	472	(409)
Fees, dividends and interest receivable	(14,552)	(30,002)	15,953
Securities inventory	6,447	13,384	(64,397)
Trading investments, net	(11,134)	(43,478)	(20,739)
Other assets	(12,723)	11,504	18,093
Increase (decrease) in operating liabilities:			
Checks payable	41,554	21,041	(3,082)
Securities sold under agreements to repurchase	_	_	(45,861)
Securities loaned	68,224	(19,824)	(4,549)
Payable to customers	(375,113)	164,335	(21,692)
Payable to brokers and dealers	612,038	(15,615)	(52,949)
Payable to clearing organizations	(29,751)	34,155	46,349
Securities sold but not yet purchased	(8,469)	9,468	5,240
Employee compensation and related taxes	69	94,472	(45,895)
Deferred compensation	17,087	36,044	(14,309)
Income taxes	(1,521)	(1,582)	9,409
Other liabilities	21,711	30,535	(3,483)
Net cash from operating activities	526,801	214,960	346,368
CASH FLOWS FROM INVESTING ACTIVITIES:			
Purchase of property and equipment, net	(116,789)	(99,615)	(127,007)
Purchase of other investments	(22,008)	(27,004)	(18,116)
Proceeds from sale of a subsidiary	10,830	(27,001)	(10,110)
Proceeds from sale or maturity of other investments	22,620	8,626	10,433
Net cash from investing activities	(105,347)	(117,993)	(134,690)
rvet easit from investing activities	(103,317)	(117,773)	(131,070)
CASH FLOWS FROM FINANCING ACTIVITIES:			
Short-term bank loans	(11,900)	(11,700)	(67,300)
Securities loaned	(92,650)	23,906	(42,630)
Employee stock transactions	84,648	57,323	60,967
Purchase of treasury stock	(250,123)	(105,455)	(114,500)
Cash dividends paid	(49,955)	(51,028)	(51,088)
Net cash from financing activities	(319,980)	(86,954)	(214,551)
	404 454	10.013	(2.073)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	101,474	10,013	(2,873)
CASH AND CASH EQUIVALENTS, AT BEGINNING OF YEAR	107,565	97,552	100,425
CASH AND CASH EQUIVALENTS, AT END OF YEAR	\$ 209,039	\$ 107,565	\$ 97,552

Interest payments, net of amounts capitalized of \$612, \$925 and \$2,565, totaled \$4,083 in 2005, \$2,616 in 2004 and \$5,494 in 2003. Income taxes paid totaled \$75,006 in 2005, \$87,668 in 2004 and \$43,223 in 2003.

Supplemental disclosures of noncash financing activities: Restricted stock awards granted totaled \$35,062 in 2005, \$30,637 in 2004 and \$21,738 in 2003.

The condensed consolidated financial statements should be read in conjunction with the A.G. Edwards Annual Report on Form 10-K.

# Deloitte.

To the Board of Directors and Stockholders of A.G. Edwards, Inc.:

We have audited the consolidated balance sheets of A.G. Edwards, Inc. and subsidiaries (the "Company") as of February 28, 2005 and February 29, 2004, and the related consolidated statements of earnings, stockholders' equity, and cash flows for each of the three years in the period ended February 28, 2005. We also have audited management's assessment of the effectiveness of the Company's internal control over financial reporting and the effectiveness of the Company's internal control over financial reporting as of February 28, 2005. Such consolidated financial statements, management's assessment of the effectiveness of the Company's internal control over financial reporting and our reports thereon dated May 3, 2005, expressing unqualified opinions (which are not included herein) are included in the Company's Annual Report on Form 10-K.

The accompanying condensed consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on such condensed consolidated financial statements in relation to the complete consolidated financial statements.

In our opinion, the information set forth in the accompanying condensed consolidated balance sheets as of February 28, 2005 and February 29, 2004, and the related condensed consolidated statements of earnings and of cash flows for each of the three years in the period ended February 28, 2005, is fairly stated in all material respects in relation to the basic consolidated financial statements from which it has been derived.

Delaite & Touche Lip

St. Louis, Missouri May 3, 2005

# MANAGEMENT'S STATEMENT OF FINANCIAL RESPONSIBILITY

As both an investment firm and a publicly held company, A.G. Edwards firmly embraces its responsibility to ensure that investors are informed of and comfortable with the practices and policies of our firm, whether those investors are clients, shareholders, or both. We are committed to providing financial information that gives investors a timely, accurate and complete picture of our financial condition.

Management takes full responsibility for the integrity and accuracy of A.G. Edwards' financial statements, presented in accordance with generally accepted accounting principles. We have a highly experienced team of accountants and internal auditors who abide by the highest ethical standards in executing their responsibilities to our firm and our shareholders.

Management shares these ethical standards and applies them to both their personal and business conduct.

Established before the current listing requirements of the New York Stock Exchange, our corporate governance policies and practices include:

- Independent directors represent the majority of our Board.
- Independent directors are the only members of our Board's Audit, Compensation, and Nominating and Corporate Governance Committees.
- The Audit, Compensation, and Nominating and Corporate Governance Committees make appropriate use of charters that clearly detail each committee's responsibilities.
- Independent directors meet at scheduled executive sessions without management.

Just as our financial consultants work to earn and maintain the trust of their clients, our management is dedicated to earning and maintaining the trust of our shareholders by staying true to our culture and applying the highest ethical standards to the oversight of our corporate assets. Our shareholders and our clients can share in management's confidence about A.G. Edwards' financial reporting and governance policies.

Robert L. Bagby Chairman,

Chief Executive Officer

Douglas L. Kelly Executive Vice President, Chief Financial Officer **BOARD OF DIRECTORS** A.G.EDWARDS, INC. PAGE 31



DR. E. EUGENE CARTER 2,3,4 Trustee, Charlotte R. Boschan Trust, Cambridge, Massachusetts



ROBERT L. BAGBY 1 Chairman of the Board, Chief Executive Officer, President



VICKI B. ESCARRA 2,3,4 Atlanta, Georgia



SAMUEL C. HUTCHINSON JR. 2,3,4 President, Interface Construction Corp., Berkeley, Missouri



RONALD J. KESSLER  $^{\mathrm{1}}$ Vice Chairman of the Board



PETER B. MADOFF 2,3,4 Senior Managing Director, Bernard L. Madoff Investment Securities LLC, New York, New York



MARK S. WRIGHTON 2,3,4 Chancellor, Washington University, St. Louis, Missouri

Member of A.G. Edwards, Inc.:

- 1 Executive Committee
  2 Audit Committee
  3 Compensation Committee
- 4 Nominating and Corporate Governance Committee

(As of May 1, 2005)

# A.G. Edwards & Sons, Inc.

ROBERT L. BAGBY<sup>5,6</sup> Chairman of the Board, Chief Executive Officer, President, 30 years with A.G. Edwards

Executive Vice President, Director of Staff, 27 years with A.G. Edwards

ALEX M. BIGELOW Senior Vice President, Florida Regional Officer, 13 years with A.G. Edwards

Senior Vice President, Public Finance, 18 years with A.G. Edwards

BILL BRANSON JR. Senior Vice President, Northeast Regional Officer, 11 years with A.G. Edwards

SPENCER B. BURKE Senior Vice President, Corporate Finance, 10 years with A.G. Edwards

PAUL B. COFFEE Senior Vice President, Western Regional Officer, 30 years with A.G. Edwards

GENE M. DIEDERICH5,6 Executive Vice President, Director of Branches, 21 years with A.G. Edwards

DAVID J. DIFFENAUER Senior Vice President, Customer Accounting, 34 years with A.G. Edwards

BENJAMIN F. EDWARDS IV Town & Country Branch, 27 years with A.G. Edwards

Senior Vice President, Corporate Syndicate, 3 years with A.G. Edwards

CHARLES T. FORREST Senior Vice President, Fixed Income, 17 years with A.G. Edwards

CHARLES J. GALLI<sup>5</sup> Senior Vice President, Home Regional Officer, 26 years with A.G. Edwards

LOUIS A. GINOCCHIO JR. Senior Vice President, Great Lakes Regional Officer, 15 years with A.G. Edwards

Corporate Vice President, Market Analysis, 45 years with A.G. Edwards

RICHARD F. GRABISH<sup>5</sup> Senior Vice President, Assistant Director of Sales & Marketing, 24 years with A.G. Edwards

WILLIAM R. HATCHER Senior Vice President, Mid-Atlantic Regional Officer, 12 years with A.G. Edwards

MARK A. KELLER Senior Vice President, AGE Asset Management, 26 years with A.G. Edwards

DOUGLAS L. KELLY<sup>5,1</sup> Executive Vice President, Secretary, Treasurer, Chief Financial Officer, Director of Law & Compliance, Director of Administration, 11 years with A.G. Edwards

RONALD J. KESSLER<sup>5,6</sup> Vice Chairman of the Board. Executive Vice President, Director of Operations, 37 years with A.G. Edwards

Senior Vice President, Institutional Sales & Research, 44 years with A.G. Edwards

Senior Vice President, Enterprise Risk Management & Regulatory Reports, 23 years with A.G. Edwards

Senior Vice President, Pacific Coast Regional Officer, 18 years with A.G. Edwards

J. DOUG MEDLEY Senior Vice President. Southern Regional Officer, 28 years with A.G. Edwards

PETER M. MILLER<sup>5</sup> Executive Vice President, Director of Sales & Marketing, 16 years with A.G. Edwards

WILLIAM C. MITCHELL Senior Vice President, Eastern Regional Officer, 15 years with A.G. Edwards

THOMAS N. O'DONNELL Senior Vice President, President, A.G. Edwards Trust Company FSB, 10 years with A.G. Edwards

Executive Vice President, President, A.G. Edwards Technology Group, Inc., Chief Information Officer, 3 years with A.G. Edwards

PAUL F. PAUTLER<sup>5</sup> Executive Vice President, Director of Capital Markets, 7 years with A.G. Edwards

ROBERT A. PIETROBURGO Senior Vice President, Central Regional Officer, 18 years with A.G. Edwards

JOSEPH G. PORTER Senior Vice President, Assistant Director of Administration, Assistant Treasurer, 22 years with A.G. Edwards

Senior Vice President, Securities Accounting, 36 years with A.G. Edwards

JEFFREY RAYFIELD Senior Vice President, Business Application Solutions, 12 years with A.G. Edwards

MICHAEL SCAFATI Senior Vice President, Managed Products, 33 years with A.G. Edwards

DANIEL J. SCHAUB Senior Vice President, Institutional Sales & Trading, 24 years with A.G. Edwards

Senior Vice President, Securities Research, 21 years with A.G. Edwards

DAVID C. SPROWL Senior Vice President, Southwest Regional Officer, 31 years with A.G. Edwards

BRIAN C. UNDERWOOD Senior Vice President, Compliance, 21 years with A.G. Edwards

CHARLES J. VANGRONIGEN Senior Vice President, Training & Development, 31 years with A.G. Edwards

GREGORY P. VITT Senior Vice President, Information & Order Processing, 27 years with A.G. Edwards

WILLIAM J. WINTER SR. Senior Vice President, Assistant Treasurer, 38 years with A.G. Edwards

CECIL B. WRIGHT III Senior Vice President, Southeast Regional Officer, 31 years with A.G. Edwards

CHARLES V. ZURFLUH Senior Vice President. Branch Operations, 41 years with A.G. Edwards

- 5 Executive Committee
- 6 Finance Committee

BOARDS OF DIRECTORS A.G.EDWARDS, INC. PAGE 33

(As of May 1, 2005)

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Gene M. Diederich Paul F. Pautler

BEAUMONT INSURANCE COMPANY

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52 branch offices in MA, ME,
NH, NY, RI, VT



**ALEX M. BIGELOW**Florida Regional Officer
50 branch offices in FL



ROGER A. BULLER Mid-Central Regional Officer 60 branch offices in IA, KS, MN, MO, ND, NE, OK, SD



PAUL B. COFFEE
Western Regional Officer
63 branch offices in AZ, CO,
ID, MT, OR, UT, WA, WY



**CHARLES J. GALLI** Home Regional Officer 28 branch offices in IA, IL, MO



WILLIAM R. HATCHER Mid-Atlantic Regional Officer 44 branch offices in NC, SC, VA



LOUIS A. GINOCCHIO JR. Great Lakes Regional Officer 57 branch offices in KY, MI, OH, PA, WV



JOHN F. LEE Pacific Coast Regional Officer 69 branch offices in CA, HI, NV



J. DOUG MEDLEY Southern Regional Officer 54 branch offices in AR, IN, KY, LA, MS, TN



ROBERT A. PIETROBURGO Central Regional Officer 79 branch offices in IL, IN, KY, MO, WI





CECIL B. WRIGHT III Southeast Regional Officer 44 branch offices in AL, FL, GA, SC, TN



**DAVID C. SPROWL** Southwest Regional Officer 62 branch offices in NM, TX

ALABAMA Anniston John M. Monroe Birmingham David H. Gilchrist Sr. Dothan Patricia A. Watson Stafford L. Gregory Fairhope	Oro Valley Ben Palazzo Phoenix Daniel L. Christy III Pinnacle Peak Robert E. Rittel Prescott Gerry M. Thornbro Prescott Valley	Jonesboro R. Arnold Cooper Sidney E. Banks Little Rock Robert W. Tucker Vallie B. Carney Mountain Home David W. Floyd Pine Bluff Walter K. Cash	Fresno Donald A. Vincenti Grass Valley Michael C. Nielsen Hemet Victor L. Compton Angela K. Sugimura Laguna Beach Kenneth E. Hansen	Pleasanton John P. Rohan Rancho Sante Fe Timothy P. Cronin Redding Brian D. Gruber Redlands Robert R. Heinze Redwood Shores	Stockton Larry D. Watts Temecula Steven W. Fillingim Torrance William E. Smith Ukiah Monte J. Hill Visalia
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Michael W. Morgan	Laredo Oscar O. Lopez	David C. Sprowl* Gail W. Utter	Frank E. Key Jr. Bluefield	WEST VIRGINIA	Ronald L. Gray Sturgeon Bay
Brownsville Randy D. Edington	Lewisville	Sugar Land Douglas O. Elliott	Jeffrey D. Murray Charlottesville	Charleston Michael N. Barnett	David L. Harris
Bryan David T. Hoppess	Dan H. Barlow Longview	Temple Chip Snowden	James B. Neligan	Huntington Joseph A. Randolph	Wausau Edward C. Fox III
Champion Brett A. Tynes	Dave L. Spurrier Lubbock	Texarkana	Danville L. Parker Perkins III	Morgantown Kevin K. Wilson	WYOMING
Clear Lake Nolan S. Caldwell	Bill D. Lane Lufkin	Scott DuBois Judy Carmeli	Gloucester Scott W. Haley	WISCONSIN	Cheyenne Jared P. Black
Conroe Donald W. Kainer	John P. Friesen	The Woodlands William D. Stigall	Harrisonburg Daniel E. Grandstaff	Appleton James W. Hietpas	Jackson Hole Kelly D. Lockhart
Corpus Christi	Marble Falls Charles L. Bowen	Tyler James R. Miller	Leesburg Katherine M. Owens	Beaver Dam Calvin L. Hemling	*Regional Officer
Matt P. Paul Dallas	McAllen Gregory A. Douglas	Victoria William L. Holter	McLean Bradford R. Coyle	Mark M. Killingsworth Brookfield	†Branch opened after February 28, 2005
Kent D. Mitchell Denton	McKinney Allison D. Tarpley	Waco Keith A. Ferguson	Norfolk	Robert M. Derks	LONDON,
R. Kyle Ratcliff DFW Mid-Cities	Ricky L. Brewer  Memorial City	Wichita Falls	Robert J. Ballard Richmond	Burlington Michael P. Sonnichsen	ENGLAND
Stephen T. Campbell					A.C. Edwards & Sons
*	Richard W. Ashcroft Midland	Ralph A. Grantom	Lee P. Dudley Roanoke	Eau Claire Michael D. Markin	A.G. Edwards & Sons (U.K.) Limited Thomas A. Lewis
El Paso Linda S. Cortese	Midland Bhupendra K. Agrawal	UTAH Draper	·		(U.K.) Limited Thomas A. Lewis
El Paso	Midland Bhupendra K. Agrawal Nacogdoches John D. Montfort	UTAH Draper Michael C. Forbes Logan	Roanoke Richard W. Wertz Robert H. Kulp	Michael D. Markin Elkhorn	(U.K.) Limited Thomas A. Lewis
El Paso Linda S. Cortese Fort Worth	Midland Bhupendra K. Agrawal Nacogdoches	UTAH  Draper  Michael C. Forbes  Logan  Nolan P. Gunnell  Salt Lake City	Roanoke Richard W. Wertz Robert H. Kulp	Michael D. Markin Elkhorn Tyson J. Ray Fond du Lac Jay H. Weiland Franklin	(U.K.) Limited Thomas A. Lewis GENEVA, SWITZERLAND
El Paso Linda S. Cortese Fort Worth Terry C. Hayes Frisco	Midland Bhupendra K. Agrawal Nacogdoches John D. Montfort Odessa	UTAH  Draper  Michael C. Forbes  Logan  Nolan P. Gunnell	Roanoke Richard W. Wertz Robert H. Kulp WASHINGTON Bellingham	Michael D. Markin Elkhorn Tyson J. Ray Fond du Lac Jay H. Weiland Franklin Ellen M. Duhamel Green Bay	(U.K.) Limited Thomas A. Lewis  GENEVA, SWITZERLAND  A.G. Edwards & Sons (U.K.) Limited
El Paso Linda S. Cortese Fort Worth Terry C. Hayes Frisco Cordell White Galveston	Midland Bhupendra K. Agrawal Nacogdoches John D. Montfort Odessa Charles R. Eubanks Palestine	UTAH  Draper  Michael C. Forbes  Logan  Nolan P. Gunnell  Salt Lake City	Roanoke Richard W. Wertz Robert H. Kulp  WASHINGTON Bellingham Scott A. Hume Chehalis	Michael D. Markin Elkhorn Tyson J. Ray Fond du Lac Jay H. Weiland Franklin Ellen M. Duhamel	(U.K.) Limited Thomas A. Lewis  GENEVA, SWITZERLAND  A.G. Edwards & Sons (U.K.) Limited

Park Cities–Dallas

# ANNUAL MEETING

The 2005 Annual Meeting of Stockholders will be held at the Company's headquarters, One North Jefferson, St. Louis, Missouri, on Thursday, June 23, 2005, at 10 a.m. (CDT). The Notice of Annual Meeting, Proxy Statement and Proxy Voting Card are mailed in May to each shareholder. The Proxy Statement describes the items of business to be voted on at the Annual Meeting and provides information on the Board of Directors' nominees for director and their principal affiliations with other organizations as well as other information about the Company.

# **DIVIDEND PAYMENT DATES**

The next four anticipated dividend payment dates are July 1 and October 3, 2005, and January 3 and April 3, 2006.

# **SEC FILINGS AND OTHER REPORTS**

A.G. Edwards' Annual Report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and all amendments to these reports are available at no charge from the Company's Web site (www.agedwards.com) and:

Secretary, A.G. Edwards, Inc. One North Jefferson St. Louis, Missouri 63103

For those shareholders who would like to receive their A.G. Edwards proxy statements and annual reports online, please register using the following Web site: www.icsdelivery.com/age.

A.G. Edwards has included as exhibits to its Annual Report on Form 10-K for the 2005 fiscal year filed with the Securities and Exchange Commission certificates of its Chief Executive Officer and Chief Financial Officer certifying the quality of A.G. Edwards' public disclosure. A.G. Edwards submitted to the New York Stock Exchange as of June 28, 2004, a certification made by its Chief Executive Officer that he is not aware of any violation by A.G. Edwards of its corporate governance listing standards.

For additional financial information about A.G. Edwards, please see the "Investor Relations" section under "About A.G. Edwards" at www.agedwards.com.

# STOCK EXCHANGE LISTING

A.G. Edwards, Inc. stock is traded on the New York Stock Exchange under the symbol AGE. The approximate number of shareholders on February 28, 2005, was 23,000.

# REGISTRAR/TRANSFER AGENT

The Bank of New York Shareholder Relations Department –11E P.O. Box 11258 Church Street Station New York, New York 10286 - 1258 (800) 524 - 4458 www.stockbny.com

# **ACCOUNT PROTECTION PACKAGE**

The securities held by A.G. Edwards & Sons, Inc. for client accounts are protected up to \$500,000, including up to \$100,000 for cash claims, by the Securities Investor Protection Corporation (SIPC). Securities and cash held in client accounts are provided additional protection to the full value of the account (as determined by SIPC) through the Customer Asset Protection Company (CAPCO), in which A.G. Edwards has a minority ownership interest. CAPCO is a licensed insurance company that will provide excess SIPC coverage for institutional and individual brokerage accounts at A.G. Edwards and for other broker-dealers.

# **EXCHANGE MEMBERSHIPS**

A.G. Edwards companies are members of all major domestic stock and commodity exchanges, including the American, Boston, Chicago, New York, Pacific and Philadelphia stock exchanges; the Chicago Board Options Exchange; the Chicago Board of Trade; the Chicago Mercantile Exchange; the New York Board of Trade; the New York Mercantile Exchange; and other commodity exchanges. A.G. Edwards companies are also members of the National Futures Association and the National Association of Securities Dealers, Inc.

# FORWARD-LOOKING STATEMENTS

This Summary Annual Report contains forward-looking statements within the meaning of federal securities laws. Actual results are subject to risks and uncertainties, including both those specific to the Company and those specific to the industry, which could cause results to differ materially from those contemplated. The risks and uncertainties include, but are not limited to: general economic conditions; the actions of competitors; actions of clients; regulatory actions or changes; governmental and fiscal policy; changes in legislation; interest rate changes; changes in accounting standards; risk management; technology changes and costs; estimates of capital expenditures; implementation and effects of the estimates for the branding initiative; client interest in specific products and services; outsourcing agreements including implementation and conversion; expense reduction strategies; workforce reductions; changes in payment for mutual fund distribution; disposition of real estate holdings; and statements about management expectations, strategic objectives and growth opportunities. Undue reliance should not be placed on the forward-looking statements, which speak only as of the date of this Summary Annual Report. The Company does not undertake any obligation to publicly update any forwardlooking statements.



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ST. LOUIS, MISSOURI 63103
314.955.3000
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